### **COMMUNICATIONS AND PUBLIC RELATIONS**

BESW to improve its relationships with licensees, external partners, and other stakeholders, and be perceived as responsive, easy to work with, collaborative, and fair.



|  | 2018 -<br>2019   | 2019 -<br>2020 | 2020 –<br>2021 |
|--|--|----------------|----------------|
| GOAL 1: BESW will achieve a 75% satisfaction rating from licensees (by 2023)   | Currently reviewing satisfaction surveys                                   |                |                |
| Strategy 1.1.: Conduct stakeholder engagement sessions with all constituencies regarding changes to BESW and 2019 Legislative Sessions | TBD – Currently working with lobbyist re: 2019 Legislative Session         |                |                |
| Strategy 1.2: Implement systems to create an effective feedback loop about complaints and satisfaction                                 | Recruiting<br>Work Groups;<br>Interested?<br>Call Karen at<br>775-688-2555 |                |                |

## **OPERATIONS**

BESW operations need to be more streamlined, modernized, efficient, and user friendly.



|  | 2018 –<br>2019                               | 2019 -<br>2020 | 2020 –<br>2021 |
|--|--|----------------|----------------|
| Goal 2 A: BESW will have online licensing and renewals (by 2021)                                       | Renewals will<br>be online –<br>January 2019 |                |                |
| Goal 2 B: BESW will have transferred all appropriate documents from paper to digital formats (by 2023) |  |                |                |
| Strategy 2.1: Work through and archive all paper files as appropriate                                  | Attend Nov '18 State Archives Workshop       |                |                |
| Strategy 2.2: Move to computer-based systems as the baseline for documentation for BESW operations     |  |                |                |
| Strategy 2.3: Implement technological solutions to promote data gathering, retention, and sharing      |  |                |                |

# **OPERATIONS (Continued)**

BESW operations need to be more streamlined, modernized, efficient, and user friendly.



|   | 2018 –<br>2019  | 2019 -<br>2020 | 2020 –<br>2021 |
|---|---|----------------|----------------|
| Goal 3: BESW will have all policies and procedures in place (by 2022)                       |   |                |                |
| Strategy 3.1: Implement a solution-oriented customer service approach throughout the office | Engage and encourage staff in identifying solutions                   |                |                |
| Strategy 3.2: Ensure up to date, accurate policies and procedures                           | Currently reviewing renewals procedures                               |                |                |
| Strategy 3.3: Develop policies and procedures for management of data                        |   |                |                |
| Strategy 3.4: Implement Board and staff training  | ED to complete<br>training as<br>required by AB457<br>in October 2018 |                |                |

## **DISCIPLINARY FUNCTION OF THE BOARD**

BESW will ensure appropriate, timely processing of complaints against licensee.



| 2018 –<br>2019  | 2019 -<br>2020   | 2020 –<br>2021   |
|---|--|--|
|   |  |  |
| 47 of 62<br>back-<br>logged<br>cases will<br>be cleared |  |  |
| Board<br>approved<br>Tiering<br>Cases<br>Sept '18       |  |  |
|   |  |  |
|   |  |  |
|   | 47 of 62 back- logged cases will be cleared Board approved Tiering Cases | 2019 2020  47 of 62 back- logged cases will be cleared  Board approved Tiering Cases |

## **FINANCIAL POSITIONING**

BESW needs to strengthen accounting practices and ensure financial sustainability.



|  | 2018 –<br>2019  | 2019 -<br>2020 | 2020 –<br>2021 |
|--|---|----------------|----------------|
| Goal 5 A: By 2019 BESW will convert to an accrual-base accounting system | Recruiting Work Groups; Interested? Call Karen at 775-688- 2555 |                |                |
| Goal 5 B: By 2012 BESW will have 5 months of operating funds in reserve  |   |                |                |
| Strategy 5.1: Set up an accrual-based system for accounting              |   |                |                |
| Strategy 5.2: Strengthen financial position of BESW                      |   |                |                |
| Strategy 5.3: Ensure systems are in place for fiscal accountability      |   |                |                |
|  |   |                |                |